

SDIA AAAC

November 18, 2015

Thella Bowens
President/CEO
San Diego County Regional Airport Authority
3225 N Harbor Drive
San Diego, CA 92101

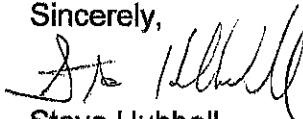
Re: SAN Airline Support for Airport Development Plan Process

Dear Ms. Bowens:

As chair of the Airline Airport Affairs Committee (AAAC) for San Diego International Airport (SDIA), I want to express the AAAC Airlines support for the Authority's ongoing process to select a preferred alternative and approve the environmental review of the Airport Development Plan (ADP). This action, at the November 19th Authority Board meeting, is an important step in determining the future needs and plans for SDIA, including the replacement of Terminal 1 with passenger terminal facilities that will meet future demand, operational requirements, and passenger service needs. While there are still numerous issues to resolve, we believe Alternative 5 currently provides the best option to meet these needs from a concept design, phasing, and cost perspective.

As with any major airport capital initiative, we understand the planning and financial challenges associated with the ADP. The AAAC Airlines appreciate the collaborative process the Authority has implemented to solicit our perspectives and input. We look forward to continuing to work with the Authority to develop an optimal design and financing approach for this critical program.

Sincerely,



Steve Hubbell
Chair, SDIA AAAC